Finance, Revenue and Bonding Subcommittee Presentation



UCONN 2000 Extension Request

Remaining UCONN 2000 Appropriations

FY2544.0FY2614.0

Only

\$67 million remains in the UCONN 2000 program.

UCONN 2000 will run out of funding in FY27.

Request:

\$650.5M phased in over 5 years, extending the UCONN 2000 program until FY29 and addressing the following needs: STEM infrastructure to meet workforce needs, deferred maintenance, Gampel renovations for our National Championship BB teams, and updates other Athletics facilities to address Title IX inequities, among other things.



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GO Bond Process:	Implications of the GO bond process:
 Decisions about UConn facilities not made locally but by state agency officials in Hartford who had to balance other priorities and considerations when determining levels of funding and when bonds would be allocated. Bond authorization decisions were made on an annual basis, and the allocation of funding was made by the Bond Commission. 	UConn lacked the ability to do long-term planning and to implement construction and renovation projects on a schedule conducive to learning, teaching, research, and patient care.
	As a result:
	UConn campuses were in crisis – the libraries on the Storrs and Law School campuses were in a state of disrepair. Most buildings needed major upgrades and renovations.
	The Stamford, Waterbury, and West Hartford campuses were small and far from their current downtown locations, had low enrollments, and were in need of completely new facilities.
Bond authorizations did not guarantee funding was ever allocated by the Bond	
Commission.	Because of the condition of our campuses, Connecticut's best and most diverse students went elsewhere for their college experiences, contributing to our state's brain drain.



Bond Commission Process:

\$644k increase in cost due to delayed allocation of bond funds









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UCONN 2000: Incredible Return on Investment

~57,000

UConn ROI

Undergraduate applications for admission

41%

Increase in undergrad STEM enrollment since 2013

\$56M

10

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Increase in research awards, from \$266M to \$322M, past five years

11,020

Increase in undergrad enrollment since 1995 (83%)

53%

Of the State's engineering workforce is produced by UConn

160

New start-up businesses hosted by the incubator since 2003; in FY23, the incubator hosted 59 startups supporting 381 jobs

UConn Health ROI

- Served as the catalyst to the expansion of the bioscience industry
- Increased Medicine and Dental Medicine enrollment by 30%
- Increased access to patient care
- Achieved unprecedented clinical revenue growth from \$356M in FY13 to more than \$895M in FY24







UCONN 2000: Program Oversight

UCONN 2000 bonds have high credit ratings resulting in debt service savings for the state!

Program Structure:

- Long-term capital planning capability (10a-109d)
- Project list (10a-109e) in law with annual bond cap authority (10a-109g)
- Annual request to Governor to allocate bonds against statutory authority (10a-109f)
- State Treasurer & University issue GO bonds as cashflow needed (10a-109g)
- Semi-annual reports to the State and Annual audit (10a-109x, 10a-109y, 10a-109z, 10a-109aa)
- Authority delegated to Board of Trustees & University administers program (10a-109d)

Board of Trustees Process:

- Approval of annual capital budget plan, project list & indentures
- List triggers expenditure plan
- Projects <u>></u>\$500k approved at Planning, Design, Final stages by Board; projects <\$500K approved by Senior Leadership

UCONN 2000 has rigorous oversight and audits, Board of Trustees and Executive approvals, biannual reporting to the General Assembly, and regular project scope and budgetary reviews.











UCONN 2000 Extension Request

UConn is requesting funds be added to the UCONN 2000 capital program and that it be extended to FY29 as follows.

UCONN 2000 Capital Request (\$M)	State Request
New Science 2 + Torrey Demo	\$320.0
Gant-Code Repairs & Renovations	100.0
Deferred Maintenance	50.0
Return Hydrogen Hub Funds	12.0
Gampel Renovations	100.0
Field House Renovation (Title IX + DM)	60.0
Coventry Boathouse (Title IX)	0.8
Freitas Renovation (Title IX)	7.0
Tennis Facility (Title IX)	0.7
Total UCONN 2000 Capital Request	\$650.5

	UCONN 2000 (\$M)	Current	Change	Proposed
	FY25	44.0	126.5	170.5
	FY26	14.0	151.0	165.0
>	FY27	9.0	141.0	150.0
	FY28		132.0	132.0
	FY29		100.0	100.0
	Total	\$67.0	\$650.5	\$717.5

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UCONN 2000 Extension Request

- The Governor provided \$90.5 million in his budget to get many of these projects started, which is representative of his commitment to provide the University with the state-of-the-art facilities our students and faculty need to continue to excel.
- We would like to work with the Governor and the General Assembly to phase in our entire \$650.5 million request over the next five years, authorize the funding in the UCONN 2000 program, and extend the program until FY29.

UCONN 2000 Capital Request (\$M)	State Request	Governor Proposed
New Science 2 + Torrey Demo	\$320.0	\$25.0
Gant-Code Repairs & Renovations	100.0	20.0
Deferred Maintenance	50.0	25.0
Return Hydrogen Hub Funds	12.0	12.0
Gampel Renovations	100.0	0.0
Field House Renovation (Title IX + DM)	60.0	0.0
Coventry Boathouse (Title IX)	0.8	0.8
Freitas Renovation (Title IX)	7.0	7.0
Tennis Facility (Title IX)	0.7	0.7
Total UCONN 2000 Capital Request	\$650.5	\$90.5

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FY 25 State Capital Request Project Phasing by Fiscal Year

New Projects (\$M)	FY25	FY26	FY27	FY28	FY29	Tota
New Science 2 + Torrey Demo	\$5.0	\$16.0	\$68.5	\$130.5	\$100.0	\$320.0
Gant-Code Repairs & Renovations	20.0	55.0	25.0			100.0
Deferred Maintenance	23.0	15.0	12.0			50.0
Return Hydrogen Hub Funds	12.0					12.0
Gampel Renovations	15.0	55.0	30.0			100.0
Field House Renovation (Title IX + DM)	50.0	10.0				60.0
Coventry Boathouse (Title IX)	0.8					0.8
Freitas Renovation (Title IX)			5.5	1.5		7.0
Tennis Facility (Title IX)	0.7					0.7
New Project Total	\$126.5	\$151.0	\$141.0	\$132.0	\$100.0	\$650.5
Existing UCONN 2000 Funding	44.0	14.0	9.0			67.0
Revised UCONN 2000 Funding Request	\$170.5	\$165.0	\$150.0	\$132.0	\$100.0	\$717.5

Academic Building Request: \$420M for STEM Infrastructure

Connecticut's STEM Workforce Needs:

- Manufacturing: 6,000 workers annually
- Healthcare: 7,000 workers annually
- Life Sciences: 5,000 workers in next five years

Investment required to meet those Needs:

- New and renovated facilities will address needs of current and future STEM enrollment in all biology fields, health professions and select engineering programs
- Creation of state-of-the-art labs will support increased grant activity, especially federal funding from NIH and NSF for multidisciplinary research that connects the basic biological sciences and health sciences

UConn has experienced significant growth related to STEM investments

ROI Since FY19	Percent Increase	Actual Increase
Applications (UG 1st yr)	+32%	+11,692
STEM UG Enrollment	+42%	+7,600
Research Awards	+21%	+\$55.5M
Research Expenditures	+33%	+\$29M

ROI: UConn commits to increasing student capacity and increasing research awards to \$500M annually by 2030

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Athletics Request: \$168.5M

UConn requires top notch performance and practice facilities to continue its national dominance in collegiate sports which has resulted in 23 national championships.



Project	State	Gift Goal	Total
Gampel Renovations	\$100.0	\$0.0	\$100.0
Field House Renovation	60.0	30.0	90.0
Coventry Boathouse	0.8	0.8	1.6
Freitas Renovation	7.0	3.0	10.0
Tennis Facility	0.7	0.7	1.4
Total Athletics Request	\$168.5	\$34.5	\$203.0

Funding requested will provide a long overdue investment in Gampel Pavilion and address Title IX facility inequities.

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Athletics' Economic Impact In Connecticut **Operations* and visitor spending by** UConn Athletics and its fans generated: \$ 194.0M \$ 32.2M \$ 226.2M Economic impact on the state UConn Athletics Visitor and Fan • **\$226.2** million in overall economic Operation Spending** impact for the state in FY23 **Economic Impact by Sport** \$35.4 million in State and Local Taxes Impact Sport 1,732 jobs in Connecticut Football \$ 50.8 Men's Basketball 42.5 152,433 out-of-state visitors in FY23, a Women's Basketball 34.2 106% increase over FY19 All other Sports 98.7 Total \$ 226.2M UConn Athletics impact local economies in three main ways · Direct expenditures for goods and services by UConn staff and visitors. · Indirect spending within the state occurs as businesses receiving direct payments re-spend within **Visitor and Fan spending includes Lodging, the local economy, creating additional job demand. Transportation (including parking), dining and retail · Induced spending by households either directly employed by UConn Athletics or the local and spending. state businesses selling goods or providing the services. *Athletics operations totaled \$93M of capital and operating UCONN expenditure. 29



Gampel Pavilion

BASKETBALL CAPITAL OF THE WORLD

Request: \$100M

Constructed in 1990, Gampel requires significant upgrades to support our championship basketball programs and remain the "Basketball Capital of the World".

Seat upgrades, additional concessions, enhanced video boards for sponsorship opportunities & donor cultivation areas.

ROI: Significant ticket sales, sponsorship revenue and fundraising growth – estimated at an additional \$25M over 10 years

UConn's Title IX Compliance Issues

A UConn Title IX Compliance Review was triggered by a complaint filed in U.S. District Court by the Women's Rowing Team (WRT) in 2021 after UConn announced decision to eliminate WRT along with 3 men's teams as a cost savings measure.

WRT claimed its elimination resulted in insufficient participation opportunities for female athletes. Resolution of the lawsuit by the WRT included the following requirements:

- UConn had to reinstate WRT and augment/upgrade their facilities, including the Field House & Boathouse facility renovations.
- UConn had to undergo independent Title IX Compliance Review and remedy areas of non-compliance.



Field House Request: \$60M



Former student-athlete Trisha Bailey '99 (CLAS) committed the lead gift for a major renovation and expansion project, creating a state-of-the-art student-athlete performance and academic support center at the Field House

- *• Renovation of team locker rooms and meeting rooms to be comparable to other spaces in Athletics.
- *• Upgrades to ensure equity in space, access and aesthetics within training, performance and treatment areas as required by Title IX.

Teams impacted include:

- *• Women's Cross Country/Men's and Women's Track & Field
- * Field Hockey
- *• Rowing
- * Women's Swimming/Diving
- * Women's Tennis
- * Men's Golf

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Title IX Overview

- Title IX is a federal law that prohibits gender discrimination in all educational programs and activities including intercollegiate athletics at educational institutions that receive federal funding.
- Title IX of the Education Amendments of 1972 states:

"No person in the United States shall, on the basis of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any educational program or activity receiving Federal financial assistance."

• Title IX compliance can be enforced by the Federal Courts or by the U.S. Department of Education's Office for Civil Rights (OCR).

Enforcement Triggers:

Compliance review by OCR

35 Individual Complaint – filed with OCR or a Court



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Equal Treatment-The "Laundry List"

Publicity

Factors reviewed by courts and U.S. DOE Office for Civil Rights with respect to equal treatment are known as the "laundry list" and include ALL of the following:

- Locker Rooms, Practice & Competitive Facilities Quality and availability of facilities Exclusivity of use of facilities Quality and availability of locker rooms Maintenance and preparation of facilities
- Scheduling of Games & Practices Number of competitive events Number and length of practices Time of day for competition and practices Pre-season and post-season competition
- Equipment & Supplies Quality, maintenance, suitability Amount and availability

Coaching (and Tutors) Full-time vs. part-time Number of coaches, roles Training/experience Duration of contracts Conditions of contract renewal Nature of coaching duties Working conditions Fringe benefits (camps, etc.)

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Sports information personnel Publicity resources Publications and other promotional devices Support Services

Administrative assistance Secretarial and clerical assistance

Medical & Training Facilities Medical personnel and assistance Weight and training facilities Conditioning facilities Certified athletic trainers Insurance Coverage

Housing & Dining Provided Training Table/Nutrition

Travel & Per Diem Modes Modes Travel housing Length of stay Per diem Dining



New commitments for	Current Fundraising Goals (\$	4)
the Division of Athletics	Field House Renovation	\$30.0
totaled \$27.9M for FY23	Coventry Boathouse	0.8
	Freitas Renovation	3.0
	Tennis Facility	0.7
7,257 donors in FY23 representing a 59% increase from FY16	Total Fundraising Goal	\$34.5 g (\$M)
	Stadia	
Over half of Athletics	Hockey Arena	12170 2. 20
\$34.5M Gift Goal is	Werth HOC & Din	ing
pledged/received	Total Pledges & Cash	\$44.0

State GO Bond Funds (\$M)	FY21	FY23	FY24	FY25	Current Project Status
Academic & Research Equipment			\$10.0	<mark>\$10.0</mark>	Procurement underway
Faculty Innovators	<mark>46.1</mark>				Requested but unallocated
Gampel Pavilion Renovation				<mark>10.0</mark>	Ready to procure materials when funding allocated
New Nursing Program Facility-Storrs			30.0		In design
XL Center Academic Space-Acquisition/Leasing & Renovation			5.0		Lease agreement in process
JConn Total	\$46.1		\$45.0	\$20.0	
Deferred Maintenance		40.0	<mark>30.0</mark>	<mark>30.0</mark>	FY23 work is underway; FY24 unallocated-spending prior year funds first
Clinical Equipment to Enhance Revenue Growth			10.0	<mark>10.0</mark>	Procurement underway
Information Technology Security, Infrastructure & Equipment			3.0	<mark>3.0</mark>	Procurement underway
JCH Total		40.0	\$43.0	\$43.0	
Grand Total	\$46.1	\$40.0	\$88.0	\$63.0	

Donding Cunnerty Droject Status C

The I (PA 2 new	Innovation Faculty H 21-111) included \$4 business ventures {	Hires ar 6.1M o & expar	nd Entre over five nd our e	epreneu e years entrepro	urial Eco to hire eneuria	osyster faculty I ecosy	n initial to crea stem.	tive ate
	Program Costs (\$M)	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	
	New GO Bonds	\$6.5	\$11.7	\$14.5	\$9.2	\$4.2	\$0	
	UConn Funds		0.3	1.0	2.3	3.3	3.8	
	Total	\$6.5	\$12.0	\$15.5	\$11.5	\$7.5	\$3.8	
	New Faculty	2	4	4				
• The	onn will fund \$6.8M ov first two years of func e (Bond Commission)							n the



UCONN 2000: Project Status

UCONN 2000 Capital Project Status (\$M)	GO Bond Balance (12/31/23) \$237.0		Total	
In Construction			\$278.7	
Science 1	22.3		22.3	62%
Gant Renovation	18.0		18.0	
Infrastructure	125.5	25.0	150.5	
South Campus Residence Hall	30.3		30.3	
Other (Labs, Classrooms, Equipment)	27.3	16.7	44.0	
UCH DM + Equipment	13.5		13.5	
Planned: Academics/Research	71.2	24.6	95.7	21%
Lab & Classroom Renovations	11.4		11.4	
Nursing Building	43.3		43.3	
Equipment	16.5	24.6	41.0	
Planned: Deferred Maintenance	72.5	0.8	73.3	16%
Infrastructure/Renovations (\$1.2B FCA)	59.6	0.8	60.4	
UCH DM (\$300M FCA)	12.9		12.9	
Total	\$380.7	\$67.0	\$447.7	100%

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Substructure Conditions

Approx Budget: \$250M

Summary:

 Building structural and foundation repairs

Areas Served or Project:

• Various locations at the Storrs Campus and Regional Campuses







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Envelope Conditions

Approx. Budget: \$200M

Summary:

- Building roof system replacements, including facia repair and other related roof work
- Exterior building façade repairs requiring significant level of brick, stone repointing/caulking/sealing or exterior wood replacement
- Exterior door/hardware/glass storefront replacements
- Building exterior window replacements

Areas Served or Project:

- Jorgensen Façade Repairs and Roof Replacement Music Buildings Roof Replacement
- McMahon Res Hall Roof Replacement
- Alumni Quad Res Hall Roof Replacement Charter Oak Apartments Exterior Repairs
- Atwater Building Façade Repairs
- White Building Roof Phase3 (Academic Side) .
- Manchester Hall/Family Studies Façade/Drainage Repairs
- Buckley Façade Repairs
- Law School Multiple Roof Replacements
- Avery Point Bldg. 19 Façade Repairs
- Stamford Main Building Roof Replacement

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Interior Finish Conditions

Approx Budget: \$100M

Summary:

- Refurbishment program for student rooms in University Apartments & Residence Halls
- Refurbishment program for Academic Buildings space & common area (including rest rooms) improvements
- Refurbishment program for Registrar scheduled classrooms
- Registrar scheduled classrooms complete renovations
- Residence Hall & Apartments Washer/Dryer Replacement Program
- Hazardous Materials Abatements (Asbestos & Mold)

Areas Served or Project:

- Hilltop Apartments Interior Refurbishment Bathroom Renovations in Hale/Ellsworth & North Res Halls
- Husky Village Interior Improvements
- Residence Hall Buildings Interior Refurbishment







HVAC Conditions

Approx Budget: \$100M

- Summary:Mechanical rooms HVAC upgrades
- HVAC Air Handling unit/system replacements .
- Chiller system repairs
- VAV replacement/upgrades .

Areas Served or Project:

- Bishop Center HVAC Equipment Replacement
- Husky Village HVAC Equipment Replacement
- Babbidge Library HVAC upgrades
- Stamford Campus VAV Replacements
- Stamford Chiller replacement ٠
- . Waterbury Chiller #2 Replacement
- Hartford Campus AHU replacements 38 Prospect Street

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Electrical Conditions

Approx Budget: \$150M

Summary:

Building and Vault Electrical Power Panel upgrades

Areas Served or Project:

Various Storrs Campus and Regional Campuses







Plumbing Conditions

Approx Budget: \$100M

- Summary: Building hot water heater unit replacements
- Mechanical rooms steam/hot water piping systems replacements & upgrades
- Pump replacements
- Plumbing fixture replacements

Areas Served or Project:Multiple Residence Halls & Academic Buildings Mechanical Room Upgrades



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Landscape/Hardscape Conditions

Approx Budget: \$50M

- Summary: Sidewalk repairs and replacements
- Parking Lot replacement
- Retaining walls

Areas Served or Project:

Various Storrs Campus and Regional Campuses





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Life Safety Systems Conditions

Approx Budget: \$50M

Summary:

- Building Sprinkler System upgrades and obsolescence replacements
- Fire Alarm/Smoke Device replacements
- Fire Alarm Panel Replacement/upgrades

Areas Served or Project:

- Various Residential Buildings– New Haven Hall, Fairfield Hall, North Campus, Charter Oak Community Center, West Campus, Holcomb Hall, Whitney Hall and Cafeteria
- Babbidge Library
- Gentry Building
- Chemistry
- Towers Loop Pump Station
- Motor Pool
- Elevator Upgrades
- Hartford Campus 110 Sherman Street
- Law School Library

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BAS/EMS Controls Condition

Approx Budget: \$50M

Summary:

- BMS upgrades to aging infrastructure
- Andover Controls System Software Upgrades
 - Storrs Campus Phase 1-5 50 locations, Total Cost \$2.5 M
 - Storrs Campus Phase 6 22 locations, Total Cost \$658,000
- Metering program install and replacement of submetering for all utilities within buildings

Areas Served or Project:

- Continuing Andover Controls upgrade Storrs Campus Phase 7 – 10 utility locations (wellfields and tanks); estimate Total cost \$345,000
- Storrs Campus Phase 8+ 110+ locations, estimated cost \$5M
- Continuing the metering program for carbon monitoring and reporting which includes calibration, repair and replacement of equipment.



Infrastructure Description

Approx Budget: \$150M

Summary:

- Electric Grid
- Slip lining ProgramUnderground Steam Line
- replacements
 Building Boiler system replacements
- Wastewater and water system
 repairs/replacements
- Chilled water system replacements
- Carbon Neutral Infrastructure
- Underground Storage Tank replacements

Areas Served or Project:

- Slip Lining Program Phase 7WRRF upgrades to buildings, tanks
- and equipment
- Water system pipe replacement
- Law School Boiler Replacement
- Waterbury Chiller Replacements

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FY25: Initial Deferred Maintenance Projects Planned

Summary of Initial Projects – ~\$50 M

- Storrs Campus Infrastructure, Utility, Mechanical, Interior Finish ~\$19 M Includes utilities support (including an emergency generator for the Science Area), utilities infrastructure, mechanical and interior finish work
- 2. Storrs Campus Life Safety Systems (Storrs Residential Halls sprinkler system/fire panel replacement) ${\sim}\$10~{\rm M}$
- 3. Avery Point MEP (Marine Science AHU replacement) ~\$6 M
- 4. Hartford Envelope (Knight and Hosmer Hall roof replacement) ~\$5 M
- 5. Stamford BMS and MEP (Chiller and VAV repair/replacement) ~\$6 M
- 6. Waterbury BMS and MEP (Chiller replacement) ~\$4 M